

Good Food For Better Lives





One of the largest milling operations in the region - 1m ton capacity



About a 1m litres of drinks produced every day



5,000 employees from 15 nationalities



DAL partners with the best like: SAP, Coca-Cola, Buhler, Tetra Pak. EY, Krones, Caterpillar, Mercedes, Mitsubishi, Kia, GSK, AstraZeneca, Pfizer amongst others (38 in total)



ARABIA CORPOR

SOCIA1 RESPONSil\III

AWARDS -ttJ SOCIAL INVESTMENT

in Sudan to receive 'SR awards

- CSR Arabia Award
- Social investments Pioneer Awards
- Stevie Award
- Management Consultancies MCA) Award Association |



About 200k acre arable projects



220,000 bakers and home makers were trained in our **Bakery Development Centre**



CAPO was the first company in Sudan to achieve ISO certification. DFRC (Central Lab) is ISO 17025 accredited, the first & only such lab OHS ISO 450001:2018 / Env. M. System EMS ISO 14001:2015



1996



1997





2001 Coca Cola

Sayga Flour Mills was established, 1.2m tonnes of grain per annum

DAL Dairy was established & grew to become the market leader by far First ISO certified company {DDF)/ Bakery Development School TCCC appoints DAL as a franchisee and sole bottler





2009



2005

DALFoodwas established as an integration of a number of Agri-food businesses DAL Dairy farm imported 1 KHolstein/ Friesian cows {current herd about SK) Animal Feed plant was established

Nobo pasta was launched

2016



2017



2018



The Journey Continues...

Traditional Foods range launched

DAL Food becomes Sudan's largest exporter of agricul tural commodities Spray dryer Plant was established



IMPORTS & EXPORTS

CHALLENGES OF DOING BUSINESS IN SUDAN —



MARKET PLACE CHALLENGES

COMMERCIAL TRANSACTIONS

INFRASTRUCTURE

TECHNOLOGY & INNOVATION



Market Place

The marketplace challenges that are most apparent in our import and export are:

- ∞ Exchange rate spikes
- ∞ Long lead time
- ∞ Slow processing time

THE EFFECT:

Our Business

The marketplace challenges directly affected our business by:

- Declining purchasing power in Sudan
- FOREX losses and unreliability of profit margins
- ∞ Quality issues





Commercial Transactions

The main commercial transactions challenges that directly affect our operations:

- ► Lack of Availability of a basic banking system
- ▼ FOREX unavailability & exchange rate fluctuations

THE EFFECT:

Our Business

The challenges of commercial transactions affect our business by:

- ► Lack of flexibility and choice in capital structures
- ➤ Long processes to access the capital contributed







Infrastructure

Infrastructure challenges that directly affect our operations:

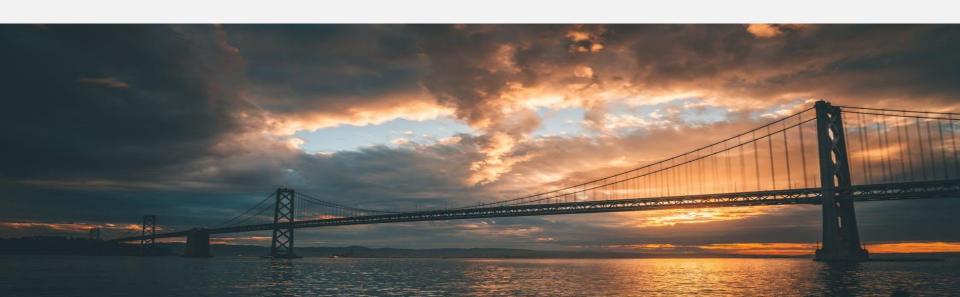
- ∞ Poor road conditions
- ∞ Old & Unreliable Railways
- Slow logistics processes
- Standards metrology

THE EFFECT:

Our Business

The challenges of lack of infrastructure affect our business by:

- ∞ Increased fuel consumption





Technology & Innovation

Technology & innovation challenges that directly affect our operations:

- □ Lack of agricultural technology
- Poor post harvesting practices

THE EFFECT:

Our Business

The challenges of lack of technology and innovation affect our business by:

- ∞ Poor yield in agriculture
- Reduced quality
- Difficulty in competing with other producing countries

